

Report Of The Directors For The Year Ended 31 December 2025

Directors

The names of the Directors of the Company in office since the date of the last report and at the date of this report are:

YBhg. Dato' Mohamad Nasir bin Ab. Latif
 YBhg. Dato' Carl Bek-Nielsen*
 Mr. Martin Bek-Nielsen*
 Mr. Loh Hang Pai
 Mr. Jorgen Balle
 Ms. Belvinder Kaur d/o C Nasib Singh
 Mr. Yap Seng Chong
 Mr. Iwan Azlan bin Mokhtar
 Mr. R Nadarajan (retired on 23 April 2025)

The name of the director of a subsidiary of the Company since the beginning of the financial year to the date of this report, not including those directors listed above is:

Mr. Geoffrey Ian George Cooper (demised on 23 February 2025)

The following Directors who held office at the end of the financial year had according to the register required to be kept under Section 59 of the Companies Act 2016 an interest in shares of the Company and its subsidiary companies, as stated below:

* These Directors are also directors of the Company's subsidiaries.

		Number of ordinary shares						
	1 January 2025	Bought before bonus issue	Sold before bonus issue	Adjustment for bonus issue	Bought after bonus issue	Sold after bonus issue	31 December 2025	% of issued share capital*
The Company:								
YBhg Dato' Mohamad Nasir bin Ab. Latif								
- held directly	140,000	-	-	70,000	35,000	(200,000)	45,000	0.01
- deemed interested	-	-	-	-	200,000	-	200,000	0.03
YBhg. Dato' Carl Bek-Nielsen								
- held directly	5,161,000	-	-	2,580,500	-	-	7,741,500	1.24
- deemed interested	200,742,858 ^{*1}	-	-	100,371,429	-	-	301,114,287 ^{*1}	48.40
Mr. Martin Bek-Nielsen								
- held directly	1,455,778	-	-	727,889	-	-	2,183,667	0.35
- deemed interested	200,682,742 ^{*2}	-	-	100,341,371	-	-	301,024,113 ^{*2}	48.38
Mr. Loh Hang Pai								
- held directly	1,000,000	-	-	500,000	-	-	1,500,000	0.24
Mr. Jorgen Balle								
- held directly	4,000	-	-	2,000	-	-	6,000	-